

## STRATEGIC AREA

# TRANSPORTATION

### ***Mission:***

*To provide a seamless, efficient, intermodal transportation system that enhances mobility throughout our neighborhoods and region, and expedites domestic and international commerce*

### GOALS

- Encourage and promote innovative solutions to transportation challenges, including incentive plans
- Maximize the use and efficiency of the existing transportation system on a neighborhood, county, and regional basis
- Improve mass transit along major corridors and between major origin and destination locations
- Enhance the ease of movement of people and goods to, from, and through the airport, the seaport, and other centers through new and improved intermodal linkages
- Educate the community regarding transportation issues and opportunities
- Promote improved mobility of people and commerce to capitalize on South Florida's advantages

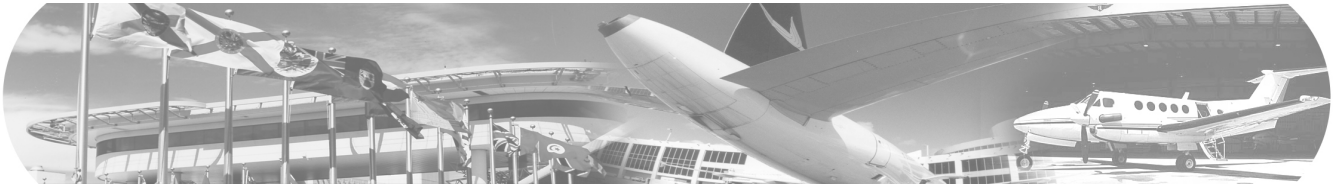
### Priority Key Outcomes

- More integrated land-use development to decrease dependence on automobiles
- Improved level-of-service on major roadway corridors
- Successful implementation of the People's Transportation Plan, including
  - Minimum wait time for transit passengers
  - Convenient, clean transit passenger facilities and vehicles
  - Improved accessibility to transit facilities and bus stops
  - Safe and reliable transit facilities and vehicles
  - Dramatic improvement in the level of bus service
  - Expanded rapid transit service along all major corridors
  - Effective management and oversight of dedicated transit funds
- Seamless movement of people, baggage, and cargo between Seaport and Airport
- Adequate capacity to meet existing and future demand levels for passengers and cargo at the ports
- Enhanced customer service, convenience, and security at every level of contact with the ports



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### Aviation



#### **SUMMARY**

The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and profitable movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

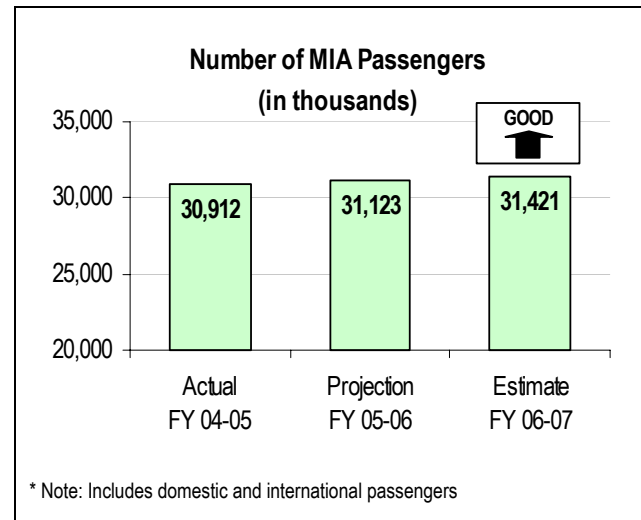
As part of the Transportation strategic area, MDAD operates Miami International Airport (MIA) and five general aviation airports with policy guidance from the Mayor's Office, the Board of County Commissioners, and the County Manager's Office. MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered the primary economic engine for Miami-Dade County, as well as South Florida, and is the major trans-shipment point between the Americas, the Caribbean, and Europe. Servicing 94 airlines with routes to 139 cities on five continents, MIA ranks number one in the USA for international freight and third for international passenger traffic. The department is engaged in a \$5.386 billion capital improvement program to make the airport a more desirable and efficient transportation center. The key elements of the program are a new North Terminal, expansion of the South Terminal, improvements to the Central Terminal, construction of an elevated automated people mover system known as the "MIA Mover," completion of a fourth runway, roadway and facilities improvements, major security modifications, and replacement of business systems.

MDAD interrelates with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration, Transportation Security Administration, U.S. Customs and Border Protection, business leaders, and the media.

#### **COMMUNITY BUDGET DOLLARS AT WORK**

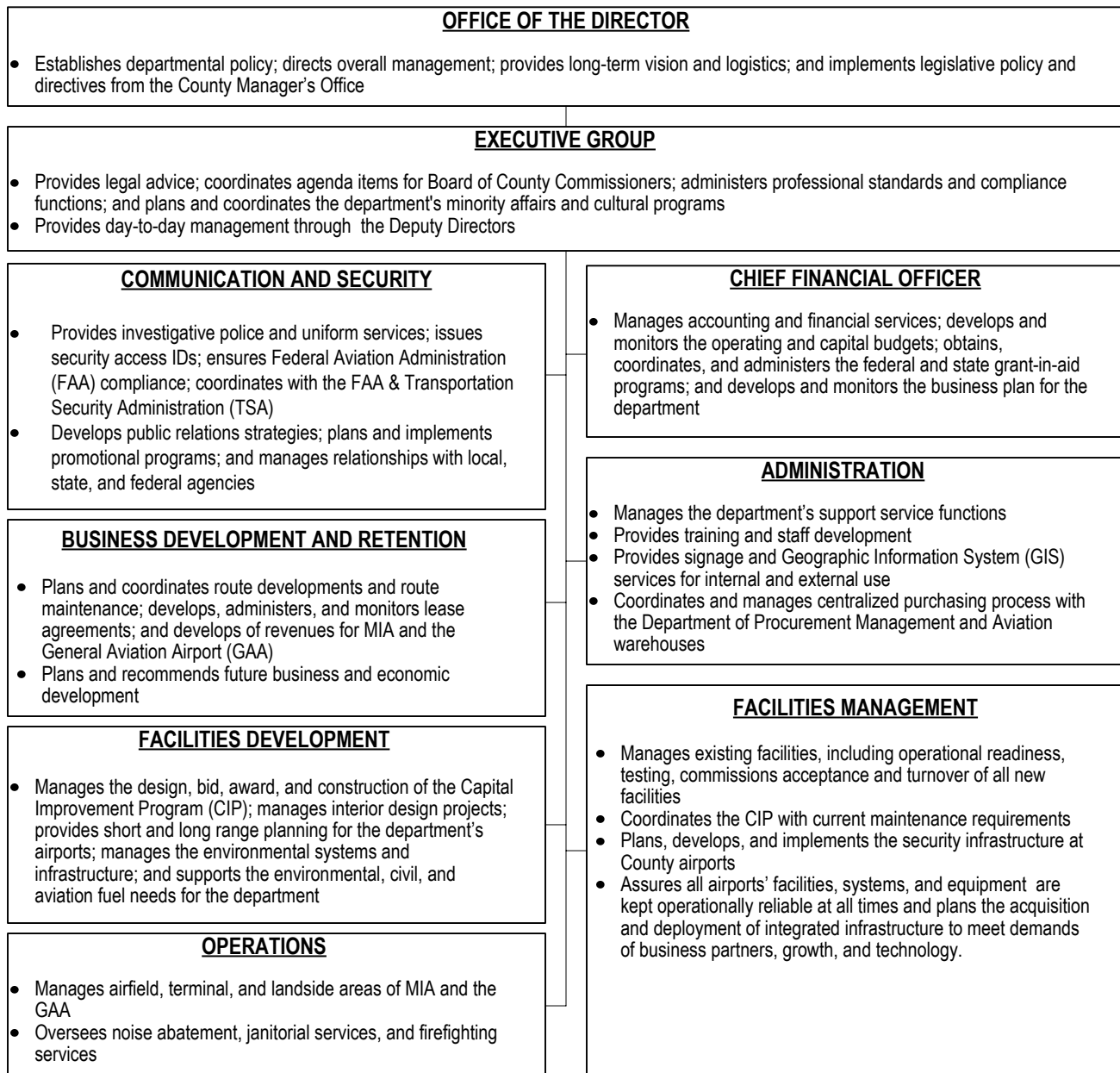
	Actual FY 04-05	Projection FY 05-06	Estimate FY 06-07
• MIA cargo tonnage (in millions)	1.954	1.902	1.936
• MIA cost per enplaned passenger*	\$14.26	\$18.50	\$19.70
• Public parking revenue (in millions)	\$34.321	\$35.694	\$41.768

\* Note: Preliminary for FY 2006-07



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### TABLE OF ORGANIZATION



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(Dollars in Thousands)	Actual FY 04-05	Budget FY 05-06	Proposed FY 06-07
<b>Revenue Summary</b>			
Aviation Fees and Charges	214,494	258,333	279,293
Carryover	57,357	45,537	45,761
Commercial Operations	146,562	144,229	145,821
Non-Operating Revenue	56,163	35,295	35,295
Other Revenues	24,924	19,731	19,567
Rentals	89,425	90,564	99,487
Total Revenues	588,925	593,689	625,224
<b>Operating Expenditures Summary</b>			
Salary	109,357	96,712	99,402
Fringe Benefits	32,322	30,359	30,347
Other Operating	184,373	227,144	241,063
Capital	2,962	584	2,807
Total Operating Expenditures	329,014	354,799	373,619
<b>Non-Operating Expenditures Summary</b>			
Transfers	207,959	238,890	251,605
Total Non-Operating Expenditures	207,959	238,890	251,605

(Dollars in Thousands)	Total Funding Budget FY 05-06	Proposed FY 06-07	Total Positions Budget FY 05-06	Proposed FY 06-07
<b>Expenditure By Program</b>				
<b>Strategic Area: Transportation</b>				
Business Administration	43,492	42,983	253	256
Capital Improvement Program	13,634	11,736	65	64
Commercial Operations	67,894	70,263	0	0
Executive	9,862	11,185	47	42
Financial	6,136	6,474	65	66
Non-Departmental	68,577	80,940	0	0
Operations	145,204	150,038	1,212	1,176
Total Operating Expenditures	354,799	373,619	1,642	1,604

### STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

#### Economic Development And Enabling Strategies And Transportation

Desired Outcome	Highlights	Performance Impact
ED2-2: Proactive involvement of communities in economic development efforts (priority outcome)	Conduct small business/community outreach meetings to maximize awareness of contracting opportunities in the area of construction, concessions, professional services, and procurement	Increase outreach meetings to 32 in FY 2006-07 from 26 in FY 2005-06
ES8-1: Sound asset management and financial investment strategies	Implement cost control measures for operating expenses	Achieve an operational program that stays within the prescribed cost of \$19.78 per enplaned passenger; the goal for next year is expected to be \$19.70 per enplaned passenger
ES8-1: Sound asset management and financial investment strategies	Continue management of the North Terminal capital improvement fund to enhance workforce efficiency and complete construction prior to June 2010 within acceptable budgetary restraints (\$438.4 million in FY 2006-07)	Ensure completion of the North Terminal capital improvement project within scheduled completion time and costs

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

TP6-1: Seamless movement of people, baggage and cargo between Seaport and Airport (priority outcome)	Continue design and begin construction of the MIA Mover, an automated people mover system connecting the terminal building to future car rental facilities, the Miami Intermodal Center, Metrorail, Tri-rail and Amtrak (\$261 million in payments through second quarter of FY 2005-06)	Improve service ratings (based on national customer satisfaction rankings of the top ten ranked airports) by five percent to 55 percent in FY 2006-07 from 50 percent in FY 2005-06
TP6-2: Enhanced customer service, convenience, and security at every level of contact with the ports (priority outcome)	Increase number of international routes to 71 in FY 2006-07 from 68 in FY 2005-06 and cargo carriers to 24 from 22 during the same time period; maintain five low fare carriers	Enhance revenue and improve national customer satisfaction ranking for MIA
TP6-2: Enhanced customer service, convenience, and security at every level of contact with the ports (priority outcome)	Continue construction of the South Terminal; construct a new concourse with additional international and domestic gates (increasing the South Terminal by 1.825 million square feet); renovate portions of the existing concourse to support international flights (\$235.6 million in FY 2005-06)	Enhance revenue and improve national customer satisfaction ranking for the airport; and comply with new federal security guidelines

### CAPITAL BUDGET SUMMARY

(Dollars in Thousands)	PRIOR	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FUTURE	TOTAL
<b>Revenue</b>									
Aviation Passenger Facility Charge	176,236	0	0	0	0	0	0	0	176,236
Aviation Revenue Bonds Sold	2,878,636	0	0	0	0	0	0	0	2,878,636
FDOT Funds	147,826	47,892	25,309	22,938	17,728	11,808	12,225	1,046	286,772
Federal Aviation Administration	158,995	26,211	17,014	16,802	14,835	16,007	7,567	5,533	262,964
Future Aviation Revenue Bonds	0	579,817	597,937	330,498	66,742	0	0	0	1,574,994
Operating Revenue	0	0	250	250	250	250	0	0	1,000
Reserve Maintenance	0	0	0	900	0	0	0	0	900
Retainage Sub-Account	490	5,578	17,977	16,249	5,000	5,000	5,000	25,000	80,294
Tenant Financing	30,000	10,000	10,000	10,000	10,000	10,000	10,000	15,000	105,000
Transportation Security Administration Funds	18,000	2,000	0	0	0	0	0	0	20,000
<b>Total:</b>	<b>3,410,183</b>	<b>671,498</b>	<b>668,487</b>	<b>397,637</b>	<b>114,555</b>	<b>43,065</b>	<b>34,792</b>	<b>46,579</b>	<b>5,386,796</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
Airside Improvements	279,757	8,925	8,000	6,475	11,235	8,540	0	0	322,932
Cargo Facilities Improvements	107,027	0	0	0	0	0	0	105	107,132
General Aviation Airports	53,397	5,420	6,959	13,660	75	75	75	177	79,838
Landside Improvements	156,998	10,544	78,920	129,773	56,319	1,079	40	1,774	435,447
Support Facilities	636,043	71,040	85,972	61,644	36,803	25,500	24,488	64,422	1,005,912
Terminal Improvements	2,054,444	558,446	475,458	193,709	19,527	83,996	28,501	21,454	3,435,535
<b>Total:</b>	<b>3,287,666</b>	<b>654,375</b>	<b>655,309</b>	<b>405,261</b>	<b>123,959</b>	<b>119,190</b>	<b>53,104</b>	<b>87,932</b>	<b>5,386,796</b>

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlight	(Dollars in Thousands)				
	Actual FY 03-04	Actual FY 04-05	Budget FY 05-06	Projection FY 05-06	Proposed FY 06-07
Administrative Reimbursement	8,842	9,587	8,896	8,896	9,113
Travel Costs	525	255	448	262	338
Security Service	4,642	4,355	4,962	4,962	4,782
Transfers and Reimbursements					
• Communications Department - Promotional Spots Programs	10	50	50	50	50
• County Attorney's Office - Legal Services	650	650	650	650	0

### ADDITIONAL COMMENTS AND HIGHLIGHTS

- Consistent with past practice, the MDAD landing fee, calculated semi-annually, will be revised in August 2006 and will be reflected in the FY 2006-07 Adopted Resource Allocation Plan; the Miami Airport Affairs Committee (MAAC), comprised of the majority-in-interest carriers at MIA, reviews and approves the department's budget and proposed landing fees; MDAD, working with the MAAC, implements new fees and revises many of its existing fees and fee structures
- The FY 2006-07 Proposed Resource Allocation Plan includes the addition of a clerical position, two administrative positions erroneously deleted when the MDAD and Miami-Dade Fire Rescue Memorandum of Understanding (MOU) was issued in FY 2004-05, and the reduction of 41 long-term vacant positions; MDAD, with the help of an independent consultant, will evaluate the possibility of future staff reductions as part of efficiency measures to be recommended for the FY 2006-07 Adopted Resource Allocation Plan
- MDAD and various County departments have substantially responded to a United States Department of Transportation (U.S. DOT) audit which questioned the application of \$38.7 million in aviation revenues; a corrective action plan, including a repayment schedule, will be issued
- MDAD's general administrative reimbursement for FY 2006-07 is estimated at \$5.5 million based on the MAXIMUS, Inc. study and preliminary directives from U.S. DOT
- MDAD's promotional funds total \$228,000 and will be used for activities that promote the airport system; major programs include the Miami-Dade TV Promotional Spots Program (\$50,000), Airport Council International (\$43,000), Capital Improvement Program events (\$30,000), U.S. Africa Air Transportation Summit (\$20,000), and promotion of general aviation airports (\$85,000)
- The updated Capital Improvement Program budget plan increases expenditure authorization to \$5.386 billion from \$5.326 billion in FY 2006-07; MDAD continues to negotiate and settle outstanding claims arising from the failed American Airlines' management of the North Terminal development project; the first \$15 million installment of American Airlines' contribution for the North Terminal development project (\$105 million payable over ten years) was received in FY 2005-06
- MDAD and the Department of Environmental Resources Management significantly expanded the scope of services in the Memorandum Of Understanding (MOU), first issued in FY 2002-03, to jointly address environmental issues at MIA and general aviation airports

# FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

## Citizens' Independent Transportation Trust



### SUMMARY

The Office of the Citizens' Independent Transportation Trust (OCITT) provides all necessary resources and support staff to the Citizens' Independent Transportation Trust (CITT or Trust) to perform oversight mandated by Ordinance 02-117, including use of the Charter County Transit System Surtax (Surtax) and the implementation of the People's Transportation Plan (PTP).

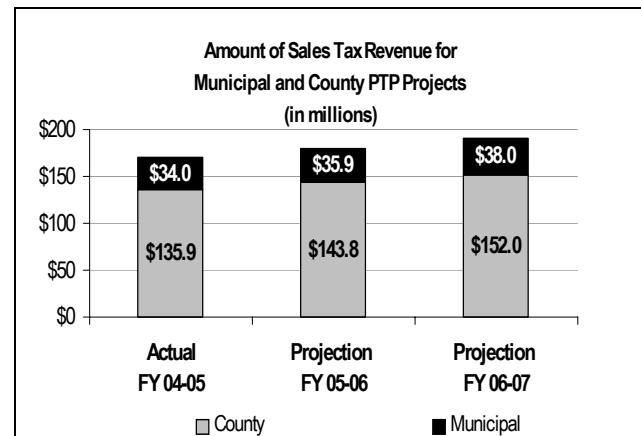
As part of the Transportation strategic area, the OCITT provides staff support to the CITT and its subcommittees, reviews municipal transportation plans, conducts public outreach programs and workshops, and provides financial controls for the allocation and transferring of Surtax revenues to municipalities.

The OCITT works closely with the CITT, Miami-Dade Transit (MDT), the Public Works Department (PWD), the Metropolitan Planning Organization for the Miami Urbanized Area (MPO), municipalities, and other organizations related to transportation services in Miami-Dade County.

### COMMUNITY BUDGET DOLLARS AT WORK

	Actual FY 04-05	Projection FY 05-06	Estimate FY 06-07
• Number of meetings of CITT Committees conducted	42	30	30
• Number of meetings of the full Trust conducted	11	11	11

\* Note: The Finance and the Project Review Committees were merged in FY 2005-06, thus reducing the total number of committee meetings



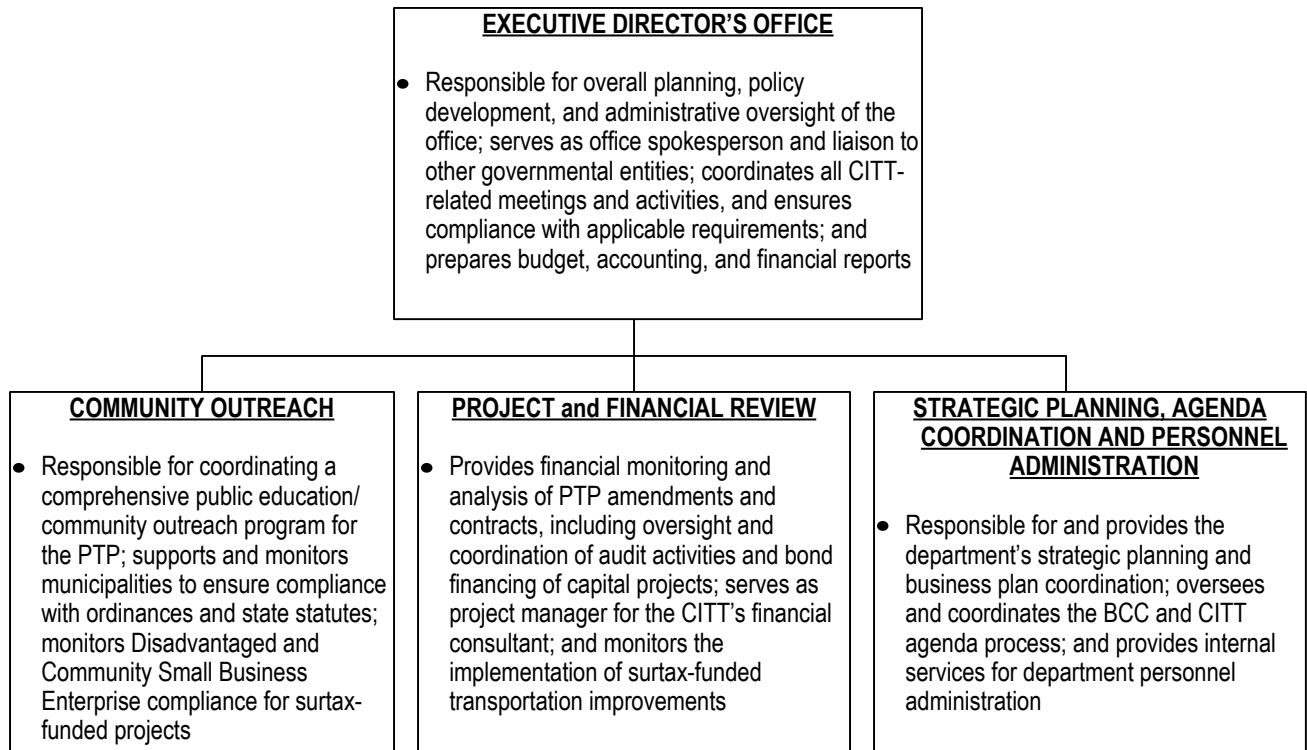
\* Note: December 2005 Pro Forma



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(Dollars in Thousands)	Actual FY 04-05	Budget FY 05-06	Proposed FY 06-07
<b>Revenue Summary</b>			
PTP Sales Tax Revenue	1,961	2,727	2,534
Total Revenues	1,961	2,727	2,534
<b>Operating Expenditures Summary</b>			
Salary	1,149	1,124	1,006
Fringe Benefits	220	261	234
Other Operating	592	1,342	1,294
Capital	0	0	0
Total Operating Expenditures	1,961	2,727	2,534

(Dollars in Thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 05-06	Proposed FY 06-07	Budget FY 05-06	Proposed FY 06-07
<b>Strategic Area: Transportation</b>				
Citizens Independent	2,727	2,534	13	11
Transportation Trust				
Total Operating Expenditures	2,727	2,534	13	11

### STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

#### Transportation

Desired Outcome	Highlights	Performance Impact
TP5-3: Effective management and oversight of dedicated transit funds (priority outcome)	Provide staff support to the CITT	Administer CITT committee and full Trust meetings; process PTP amendments within 45 days of submission to the CITT and contract awards within 45 days of approval by the Board of County Commissioners; and prepare twelve monthly and four quarterly financial reports
TP5-3: Effective management and oversight of dedicated transit funds (priority outcome)	Review transportation plans submitted by municipalities for PTP funding	Evaluate 100 percent of municipal transportation plans submitted, conduct at least four audits of eligible municipalities per year, and conduct site visits to all eligible municipalities
TP5-3: Effective management and oversight of dedicated transit funds (priority outcome)	Serve as project manager to the CITT financial consultant in its review of the annual PTP Pro Forma and its review of MDT and PWD operating and capital plans in the Adopted Resource Allocation Plan as compared to the annual PTP Pro Forma	Participate in the development of assumptions used in the annual PTP Pro Forma update together with other County staff; work through CITT financial consultant to review results and recommend adjustments
TP5-3: Effective management and oversight of dedicated transit funds (priority outcome)	Ensure distribution of PTP funds in compliance with financial policies and procedures	Review and respond to MDT and PWD reimbursement requests within five business days from presentation to CITT Project and Financial Review Committee

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

TP2-1: Increased public knowledge and understanding of public transportation alternatives and benefits	Provide public information services concerning the PTP	Continue to distribute information to the public by organizing and conducting an annual Transportation and Municipal Conference; achieve an overall 5.0 rating (scale of 1-5) for conference participant satisfaction
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### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

Line Item Highlight	(Dollars in Thousands)				
	Actual FY 03-04	Actual FY 04-05	Budget FY 05-06	Projection FY 05-06	Proposed FY 06-07
Contract Temporary Employee Costs	19	32	20	5	10
Financial Advisor	0	129	240	360	380
Advertising Costs	342	205	435	331	381
Transfers and Reimbursements					
• Audit and Management Services - Auditing Services	0	0	100	50	100

### **ADDITIONAL COMMENTS AND HIGHLIGHTS**

- The total funding requirement will be reduced from the FY 2005-06 level of \$2.727 million to \$2.534 million in FY 2006-07, a 7.1 percent reduction, primarily due to the elimination of two vacant positions in the current year and other minor personnel costs (\$145,000) and reducing operating expenses (\$48,000)
- MDT has budgeted \$3.797 million in FY 2006-07 to meet the revised repayment schedule provided to the Board of County Commissioners in December 2005 for the use of Surtax funds to cover the cost of existing services through 2009
- Eligible municipalities are projected to receive \$38 million in FY 2006-07 from PTP Surtax revenue for municipal transportation projects
- The first series of bonds issued for the PTP in April 2006 received ratings of A1 by Moody's Investor Services, AA- by Standard & Poor's Ratings Services, and A+ by Fitch Ratings, all with a "Stable Outlook"

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### Consumer Services



#### **SUMMARY**

The Consumer Services Department (CSD) protects, educates, and represents consumers in a challenging and ever-changing economy.

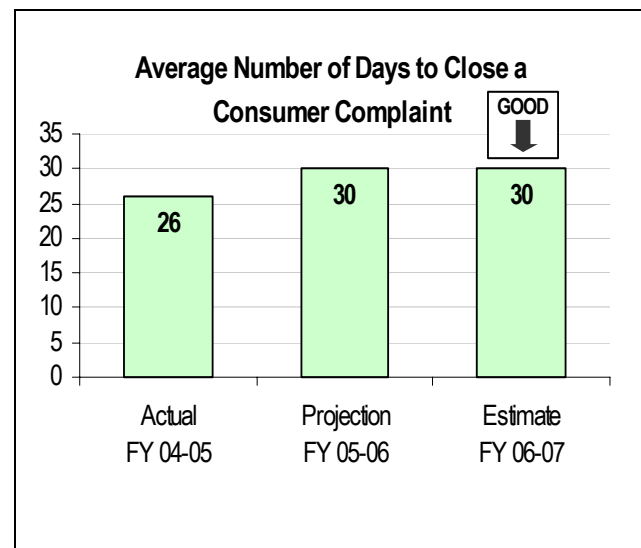
As part of the Economic Development and Transportation strategic areas, CSD enforces consumer laws and licensing requirements that protect purchasers of goods and services; provides a stable economic climate for the business community by ensuring compliance with laws; provides outreach and education to consumers and businesses; investigates and mediates consumer complaints; and advocates on behalf of consumers working with our business community and other agencies to develop and implement creative solutions to consumer problems. CSD conducts educational programs for consumers and homeowners on a variety of topics including identity theft, utilizing small claims court, credit, home horticulture, and nutrition, and operates the 4-H youth development program. Educational programs directed to businesses include mandatory for-hire chauffeur training, as well as programs directed to commercial agricultural producers, commercial horticulture and landscapers, and the marine industries. CSD licenses and regulates private for-hire transportation, public and private ambulance providers, motor vehicle repair shops and mechanics, local movers, locksmith individuals and businesses, towing companies, vehicle immobilization individuals and businesses, title loan lenders, water re-metering, cable television companies, and telecommunications companies.

CSD's stakeholders and partners are Miami-Dade County's businesses and consumers, as it educates and provides assistance to consumers and the business community at large.

#### **COMMUNITY BUDGET DOLLARS AT WORK**

	Actual FY 04-05	Projection FY 05-06	Estimate FY 06-07
• Consumer refunds obtained	\$660,000	\$450,000	\$600,000
• Number of wheelchair accessible taxicab licenses issued and placed into service	37	54	65
• Percent of chauffeur applicants appointed to training class within 30 days of application	100	95	95
• Satisfaction rating for customer service from consumers who file complaints*	N/A	4.2	4.4

\* Note: On a scale of one to five; five being the best



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

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### **TABLE OF ORGANIZATION**

#### **OFFICE OF THE DIRECTOR**

- Provides overall leadership, direction, administration, and coordination of departmental operations including personnel, finance, information technology systems, purchasing, public information, and policy formulation
- Performs advocacy functions via pursuit of fraud cases, consumer education, litigation, intercession in public interest matters, and regulation development

#### **CONSUMER PROTECTION**

- Licenses and regulates locksmith, towing, motor vehicle, moving, vehicle immobilization, motor vehicle title loan, and water re-metering industries
- Assures compliance with code requirements pertaining to general business practices, including kosher foods, gasoline price signs, misleading advertising, misrepresentation, pricing, non-consent towing rates, visitor information maps, car rental laws, check cashing signs, nondiscrimination in tipping, self service tobacco sales, diaper changing stations, price gouging, alcohol sign postings, shopping cart signage, and other consumer laws
- Records and mediates consumer complaints using State of Florida Supreme Court Certified mediators; obtains consumer reimbursements
- Provides administration, oversight, and regulation of cable TV companies; monitors and evaluates cable company performance; reviews and makes recommendations on applications for renewals and transfers; monitors legal, technical, and regulatory developments; and oversees contract for the administration of community cable programming
- Registers telecommunications providers

#### **PASSENGER TRANSPORTATION REGULATION**

- Regulates the for-hire industry and private/public ambulance providers; assures compliance with code requirements relating to ambulance service, non-emergency medical transportation, taxicabs, limousines, passenger motor carriers including jitneys, and Special Transportation Services (STS) carriers; and performs vehicle inspections including private school buses
- Investigates consumer complaints; performs field inspections; issues citations; seizes and impounds illegal vehicles; prepares cases for suspension/revocation actions; processes applications; and issues licenses, certifications, registrations and permits
- Regulates for-hire chauffeurs and conducts mandatory chauffeur training programs

#### **COOPERATIVE EXTENSION**

- Provides education in commercial agriculture, home gardening, marine science, food and nutrition, consumer and family science, resource management, family health, entrepreneurship, and 4-H youth opportunities
- Performs weather monitoring service for commercial agriculture during cold weather events and provides post-disaster agricultural damage assessments

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(Dollars in Thousands)	Actual FY 04-05	Budget FY 05-06	Proposed FY 06-07
<b>Revenue Summary</b>			
Capital Contribution – Cable Providers	43	219	195
Carryover	1,428	811	1,735
Code Fines / Lien Collections	915	645	756
Fees and Charges	6,008	5,774	6,365
General Fund Countywide	1,504	2,156	2,468
Occupational License Fees	471	471	471
Transfer From Other Funds	103	160	160
<b>Total Revenues</b>	<b>10,472</b>	<b>10,236</b>	<b>12,150</b>
<b>Operating Expenditures Summary</b>			
Salary	5,753	6,093	6,582
Fringe Benefits	1,524	1,688	2,005
Other Operating	1,673	2,397	3,511
Capital	21	58	52
<b>Total Operating Expenditures</b>	<b>8,971</b>	<b>10,236</b>	<b>12,150</b>

(Dollars in Thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 05-06	Proposed FY 06-07	Budget FY 05-06	Proposed FY 06-07
<b>Strategic Area: Transportation</b>				
Administration	655	788	6	7
Passenger Transportation	4,357	5,319	52	52
Regulatory Division				
<b>Strategic Area: Economic Development</b>				
Administration	710	767	7	7
Consumer Protection - Cable	675	691	0	0
TV Access Programming				
Consumer Protection Division - General	1,057	1,228	14	16
Consumer Protection Division - Regulatory	1,738	2,213	19	21
Cooperative Extension Division	1,044	1,144	23	23
<b>Total Operating Expenditures</b>	<b>10,236</b>	<b>12,150</b>	<b>121</b>	<b>126</b>

### STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

#### Economic Development And Enabling Strategies And Health and Human Services

Desired Outcome	Highlights	Performance Impact
ED2-3: Better informed clients served by various assistance programs	Continue to offer monthly Small Claims Court Clinics and expand the audience by offering quarterly clinics in Spanish	Publicize and market clinics to increase attendance at 17 clinics conducted annually
ED2-3: Better informed clients served by various assistance programs	Maintain a Speakers Bureau to educate consumers of their rights regarding consumer issues by reaching out to schools, homeowner associations, organizations, and community development corporations	Extend availability of consumer information to various organizations and groups by increasing activities from two to three per month
ED3-1: Organizations empowered with the technical and management capacity to succeed (priority outcome)	Continue to offer educational programs to marine clients, plus nursery, fruit, and vegetable growers	Continue to improve client skills and provide for adoption of good management practices, as reflected in client ratings increasing to four or higher on a scale of one to five
ED3-1: Organizations empowered with the technical and management capacity to succeed (priority outcome)	Acquire a Mid-Size 4X4 Wheel Drive Extended Cab Pickup (\$27,000) with funding from the Capital Outlay Reserve (COR)	Conduct agricultural field trials and demonstrations; and conduct agricultural damage evaluations within 24 hours of an emergency event

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

ED4-2: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)	Add one Motor Vehicle Repair Enforcement Officer position to increase capabilities to monitor and perform code compliance of motor vehicle repair ordinances and reduce number of repeat violations (\$54,000)	Increase the number of code compliance inspections to 525 per month in FY 2006-07 from 420 per month in FY 2005-06
ED4-2: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)	Enhance the Consumer Services website to include on-line complaint and application forms, links to code provisions, lists of for-hire companies, training schedules, and other enhancements	Enable consumers to retrieve consumer information and file complaints on-line; enable regulated businesses to download applications and obtain information relating to licensing obligations, thereby increasing number of website hits to 65,000 in FY 2006-07 from 60,000 in FY 2005-06
ED4-2: Customer-friendly environment for regulated businesses and entities doing business with Miami-Dade County (priority outcome)	Continue to reduce waiting time at the for-hire vehicle inspection station by reviewing staffing and station hours	Reduce average wait time in FY 2006-07 to 40 minutes from 60 minutes in FY 2005-06
ES1-1: Clearly-defined performance expectations and standards (priority outcome)	Increase staff support with the addition of a Budget Coordinator position (\$80,000)	Improve departmental efficiencies and ensure effective budgeting by developing helpful forecasting reports
ES1-1: Clearly-defined performance expectations and standards (priority outcome)	Increase monitoring compliance of consumer protection codes by adding two Consumer Protection Enforcement Officers (\$144,000)	Increase code compliance inspections to 1,250 per month in FY 2006-07 from 750 per month in FY 2005-06
HH4-2: Increased access to full continuum of support services for people with disabilities	Continue wheelchair accessible taxicabs	Issue 11 medallions in FY 2006-07 for a total of 65 to achieve mandated goal to have three percent of Miami-Dade County's taxicab fleet wheelchair accessible

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### **CAPITAL BUDGET SUMMARY**

(Dollars in Thousands)	PRIOR	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FUTURE	TOTAL
<b>Revenue</b>									
Capital Outlay Reserve	0	27	0	0	0	0	0	0	27
Total:	0	27	0	0	0	0	0	0	27
<b>Expenditures</b>									
<b>Strategic Area: Economic Development</b>									
Equipment Acquisition	0	27	0	0	0	0	0	0	27
Total:	0	27	0	0	0	0	0	0	27

### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

Line Item Highlight	(Dollars in Thousands)				
	Actual FY 03-04	Actual FY 04-05	Budget FY 05-06	Projection FY 05-06	Proposed FY 06-07
Contract Temporary Employee Costs	34	12	0	0	0
Cable TAP Contract	552	496	490	490	689
Rent	233	235	235	235	225
Travel Costs	11	14	12	12	16
Transfers and Reimbursements					
• Board of County Commissioners - Office of Commission Auditor	11	11	11	11	11
• Communications Department - Promotional Spots Program	40	40	40	40	40

### **ADDITIONAL COMMENTS AND HIGHLIGHTS**

- Federal legislation has been filed that could preempt local regulatory authority and eliminate local cable franchising, negatively impacting capital contributions and cable in-kind services (\$8.2 million)
- Capital contributions provided by cable operators in FY 2006-07 are estimated at \$400,000 to support the County's cable channel, MDTV
- The Department of Solid Waste Management will contribute \$18,000 to the Florida Yards and Neighborhoods Program and the Department of Environmental Resources Management will contribute \$92,000 to the Florida Yards and Neighborhoods Program and to environmental education services
- The Seaport Department will pay the Passenger Transportation Regulatory Division (PTRD) \$50,000 to cover expenses incurred ensuring taxi code compliance, responding to service complaints, and enforcing for-hire taxicab regulations at the Port
- Consumer Services will continue to enhance its customer-friendly environment for regulated businesses by achieving a customer satisfaction rating from these businesses of four or above on a scale from one to five, with five being the highest achievable rating; satisfaction rating is measured by implementing pre- and post test surveys with regulated businesses during training and outreach sessions
- An overage Licensing Clerk position was approved in FY 2005-06 to eliminate a backlog in application processing and to reduce overtime costs



## **FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan**

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- FY 2006-07 will be the final year of the PTRD taxi lottery unless the Code of Miami-Dade County is amended; this could result in \$800,000 of lost revenue beginning in FY 2007-08
- Funding is included in the FY 2006-07 Resource Allocation Plan to purchase a specialized software database for business licensing, collections, inspections, enforcement, and wireless access (\$384,000)

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### Metropolitan Planning Organization



#### **SUMMARY**

The Metropolitan Planning Organization for the Miami Urbanized Area (MPO) was created, as required by federal law, under the provisions of the Florida Statutes and established by an Interlocal Agreement among Miami-Dade County, the Florida Department of Transportation (FDOT), and the Miami-Dade County Public School Board. The MPO is responsible for the transportation planning process in Miami-Dade County. One of its major roles is to ensure conformance with federal and state laws and regulations, which require that highways, mass transit, and other transportation facilities and services be properly deployed and developed in relation to the overall plan of urban development.

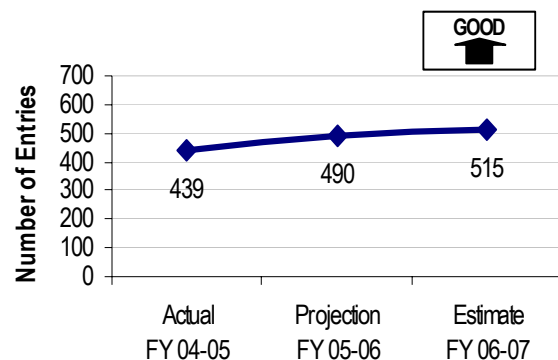
As part of the Transportation strategic area, MPO staff provides support to the MPO Governing Board and other transportation advisory committees and prepares the 20-Year Long Range Transportation Plan, the Five-Year Transportation Improvement Program, and a Unified Planning Work Program for Transportation, which outlines the transportation efforts to help alleviate traffic congestion. The MPO also maintains a community involvement program.

The MPO works closely with numerous transportation entities, including Miami-Dade Transit, the Public Works Department, FDOT, the Miami-Dade Expressway Authority, the South Florida Regional Transportation Authority, and various municipalities in Miami-Dade County.

#### **COMMUNITY BUDGET DOLLARS AT WORK**

	Actual FY 04-05	Projection FY 05-06	Estimate FY 06-07
• MPO annual newsletters distributed	661,500	695,000	730,000
• MPO website hits	920,796	1,000,000	1,050,000
• Number of vanpools	106	160	170

#### **Public Involvement Data Entries**

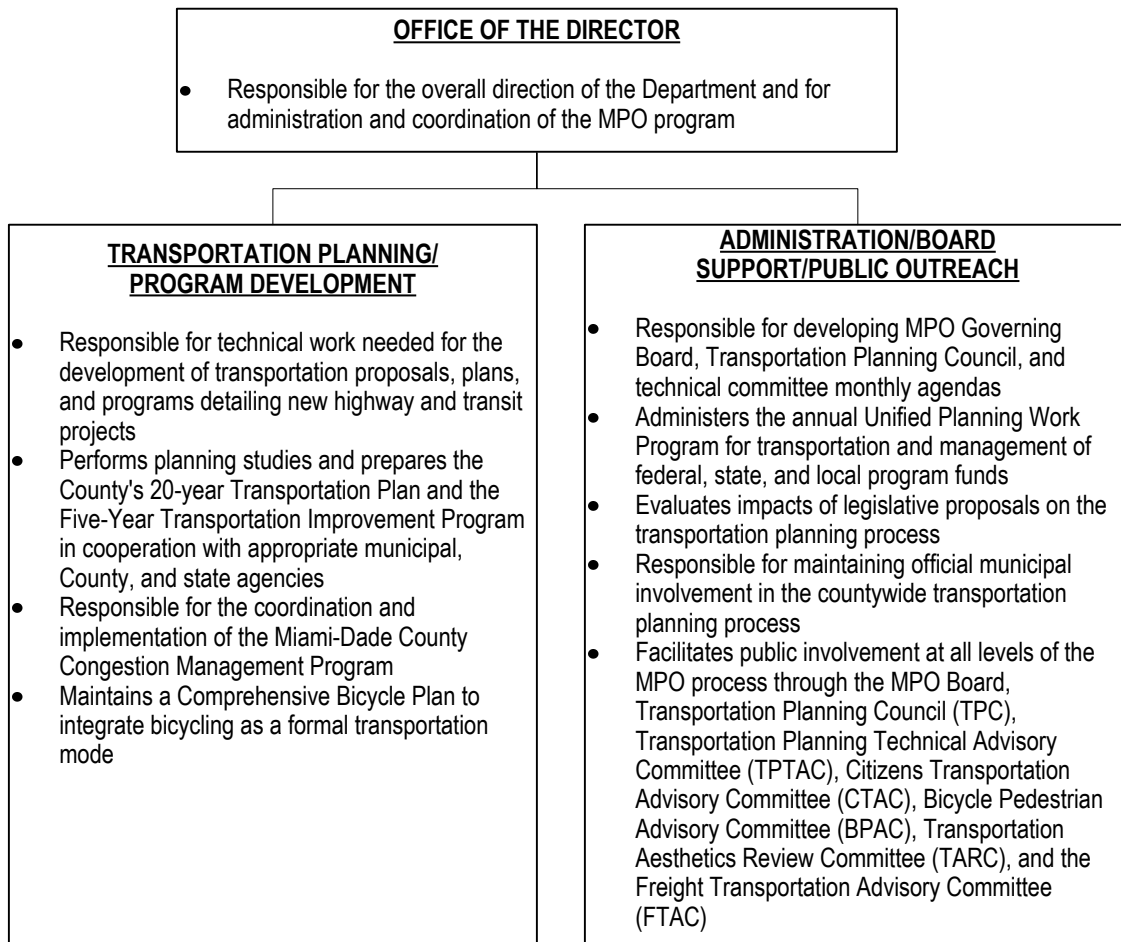


\* Note: Includes correspondence, comment cards, and responses to outreach event issues

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(Dollars in Thousands)	Actual FY 04-05	Budget FY 05-06	Proposed FY 06-07
<b>Revenue Summary</b>			
Carryover	36	0	81
Federal Grants	3,784	4,916	4,411
PTP Sales Tax Revenue	0	0	435
Secondary Gas Tax	675	675	768
State Grants	677	174	200
Transfer From Other Funds	100	100	100
Total Revenues	5,272	5,865	5,995
<b>Operating Expenditures Summary</b>			
Salary	1,488	1,672	1,647
Fringe Benefits	327	388	379
Other Operating	3,386	3,777	3,952
Capital	3	28	17
Total Operating Expenditures	5,204	5,865	5,995

(Dollars in Thousands)	Total Funding Budget FY 05-06	Proposed FY 06-07	Total Positions Budget FY 05-06	Proposed FY 06-07
<b>Expenditure By Program</b>				
<b>Strategic Area: Transportation</b>				
Metropolitan Planning Organization	5,865	5,995	17	17
Total Operating Expenditures	5,865	5,995	17	17

### STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

#### Transportation

Desired Outcome	Highlights	Performance Impact
TP4-2: Improved level-of-service on major roadway corridors (priority outcome)	Provide funding for expansion of carpool and vanpool programs	Increase the number of vanpools to 170 in FY 2006-07 from 160 in FY 2005-06
TP4-2: Improved level-of-service on major roadway corridors (priority outcome)	Develop and implement new and innovative incentive plans to reduce automobile usage	Produce the Unified Planning Work Program for Transportation and conduct the Satellite Work (Tech Centers) Feasibility Study
TP4-2: Improved level-of-service on major roadway corridors (priority outcome)	Review planned roadway improvements for conformity with bicycle facilities plan	Respond to all Advance Notification requests within five working days
TP4-2: Improved level-of-service on major roadway corridors (priority outcome)	Develop and implement bicycle and pedestrian safety programs	Reduce the number of bicycle and pedestrian injuries and fatalities by two percent a year to 1,904 in FY 2006-07 from 1,943 (estimated) in FY 2005-06
TP5-2: Expanded rapid transit service along all major corridors (priority outcome)	Develop the Five-Year Transportation Improvement Program (TIP), 20-Year Long Range Transportation Plan (LRTP), and related studies	Continue to adopt projects within the LRTP framework to complement the People's Transportation Plan (PTP) and the TIP; perform the Kendall Corridor Alternatives Analysis

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

TP2-1: Increased public knowledge and understanding of public transportation alternatives and benefits	Provide staff support to the MPO Board, Transportation Planning Council (TPC), Transportation Planning Technical Advisory Committee (TPTAC), Citizens Transportation Advisory Committee (CTAC), Bicycle Pedestrian Advisory Committee (BPAC), Transportation Aesthetics Review Committee (TARC), and the Freight Transportation Advisory Committee (FTAC)	Conduct annually eleven MPO Board meetings, eleven TPC meetings, six TPTAC meetings, eleven CTAC meetings, eleven BPAC meetings, and ten TARC meetings, and nine FTAC meetings, as quorums allow
TP2-1: Increased public knowledge and understanding of public transportation alternatives and benefits	Continue public involvement activities through meetings, the Internet, public service announcements, and Maps-by-mail	Conduct 24 outreach events per year, produce two Public Service Announcements with the Communications Department, update website monthly, and distribute approximately 730,000 annual newsletters and three quarterly newsletters (6,000 per quarter per newsletter)
TP3-1: Improved transportation connectivity for inter-county movements	Perform studies to improve the mobility of people and commerce	Provide necessary data for improved mobility by completing the Arterial Grid Network Analysis, InteracTIP, Miami Springs Traffic Congestion Study, and Visioning the Future Study

### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

Line Item Highlight	(Dollars in Thousands)				
	Actual FY 03-04	Actual FY 04-05	Budget FY 05-06	Projection FY 05-06	Proposed FY 06-07
Contract Temporary Employee Costs	2	4	2	2	2
Travel Costs	20	15	20	10	20
Indirect Costs	202	271	215	225	245
Transfers and Reimbursements					
• Transit Department - Transportation Planning Support	109	118	145	145	165
• Office of Strategic Business Management - TIP Concurrency	50	50	50	50	50
• Department of Planning and Zoning - Transportation Planning Support	200	161	200	200	265
• Public Works Department - Transportation Planning Support	91	99	120	120	120
• Communications Department - Promotional Spots Program	30	30	30	30	30

## **FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan**

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• Finance Department - Accounting Support Services	38	38	38	38	38
• Communications Department - Community Periodical Program	30	30	30	30	30

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### **ADDITIONAL COMMENTS AND HIGHLIGHTS**

- Revenues generated from bicycle lockers will be used to fund production of Bicycle Suitability Maps (\$35,000)
- Matching funds for MPO federal and state grants will be provided through Secondary Gas Tax Revenues (\$768,000)
- MPO study results will be used to initiate new transit services such as the use of expressway shoulders by transit buses and the establishment of Bus Rapid (Express) Transit along Biscayne Boulevard, Flagler Street, and Kendall Drive

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### Seaport



#### **SUMMARY**

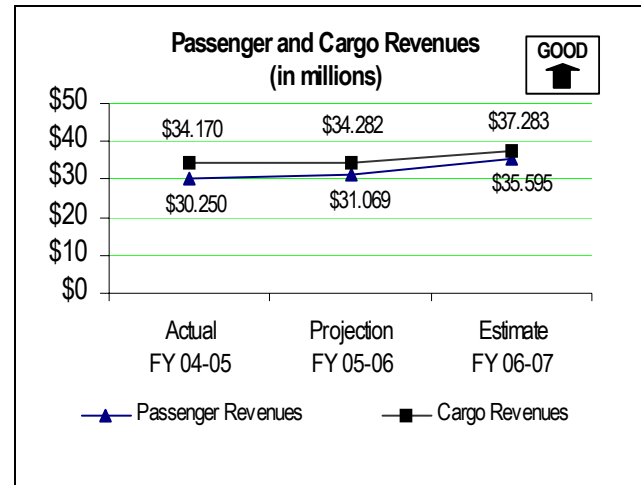
The Seaport Department (Seaport) manages the Dante B. Faskell Port of Miami-Dade County (POM). The POM is the busiest passenger cruise home port in the world and the 12th busiest cargo container port in the United States.

As part of the Transportation and Economic Development strategic areas, the Seaport is responsible for meeting the infrastructure needs of the cruise and cargo industries, ensuring the POM is managed efficiently and effectively, and expanding, renovating, and maintaining the Port's facilities to meet industry growth for both cargo and cruise operations. The Seaport promotes cruise and cargo growth through infrastructure enhancements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

As one of the largest economic engines in Miami-Dade County, the Seaport works with the maritime, cruise, and cargo industries, truckers, freight forwarders, various federal agencies, the Miami-Dade Police and Fire Rescue Departments, as well as all the ancillary services that support these customers.

#### **COMMUNITY BUDGET DOLLARS AT WORK**

	Actual FY 04-05	Projection FY 05-06	Estimate FY 06-07
• Cargo tons (in thousands)	9,474	9,300	9,600
• Passengers (in thousands)	3,605	3,640	3,880
• Twenty-foot equivalent units (TEUs) (in thousands)	1,054	1,017	1,048



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

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### **TABLE OF ORGANIZATION**

#### **OFFICE OF THE DIRECTOR**

- Formulates departmental policies and procedures and provides overall direction and coordination for all divisions
- Manages intergovernmental relations, budget coordination, regulations, revenues, information technology, and special studies that affect the Seaport
- Coordinates the Seaport's outside communications and public information, media, and public relations
- Develops and implements long range plans for the Port of Miami-Dade County's (POM) continued growth and development
- Responsible for development of resolutions for Board of County Commissioner agendas
- Acts as intergovernmental liaison with state, federal, and local government agencies

#### **MARKETING, BUSINESS DEVELOPMENT, AND CUSTOMER SERVICES**

- Responsible for public relations, advertising, and media contact
- Conducts special studies which impact the POM and prepares POM regulations
- Responsible for POM contract administration
- Responsible for POM trade development, advertising, promotions, marketing, customer services, traffic research, tariffs and permitting

#### **FINANCE AND ADMINISTRATIVE SERVICES**

- Responsible for human resources, procurement, and grant activities
- Prepares, coordinates, and administers the Seaport's budget activities
- Responsible for all accounting activities, including cost accounting, reconciliation, accounts payable, financial statements, credit/collection, and billing
- Manages the accounting operations for the gantry cranes
- Responsible for all property management functions
- Manages the switchboard and mail center operations

#### **SECURITY ENFORCEMENT**

- Responsible for the overall security enforcement of the POM at the federal, state and local levels
- Supervises all public safety and seaport security efforts including protection of all Seaport buildings, terminals, and general POM property, and work with private operators and vessels in security matters

#### **SEAPORT OPERATIONS**

- Responsible for POM cargo and cruise ship operations and associated berthing and terminal management functions
- Coordinates POM engineering and construction management activities
- Provides all Seaport facilities maintenance
- Coordinates environmental issues with various local, state, and federal agencies



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(Dollars in Thousands)	Actual FY 04-05	Budget FY 05-06	Proposed FY 06-07
<b>Revenue Summary</b>			
Carryover	30,305	27,842	27,605
Interest Income	102	13	13
Other Revenues	1,362	2,590	1,684
Proprietary Fees	61,352	65,638	71,196
Regulatory Recovery Fee	0	0	5,450
Rentals	17,678	18,642	19,452
Security Fees	0	3,710	0
Transfer From Other Funds	9,564	4,055	1,244
Water Revenue	4,614	5,125	5,572
<b>Total Revenues</b>	<b>124,977</b>	<b>127,615</b>	<b>132,216</b>
<b>Operating Expenditures Summary</b>			
Salary	16,434	17,596	19,788
Fringe Benefits	4,533	5,620	6,438
Other Operating	37,656	40,428	41,756
Capital	530	934	2,051
<b>Total Operating Expenditures</b>	<b>59,153</b>	<b>64,578</b>	<b>70,033</b>
<b>Non-Operating Expenditures Summary</b>			
Debt Service	27,435	29,614	31,750
Reserve	32,382	29,737	27,752
Transfers	3,873	2,195	1,245
Other Non-Operating Adjustments	2,630	1,491	1,436
<b>Total Non-Operating Expenditures</b>	<b>66,320</b>	<b>63,037</b>	<b>62,183</b>

(Dollars in Thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 05-06	Proposed FY 06-07	Budget FY 05-06	Proposed FY 06-07
<b>Strategic Area: Transportation</b>				
Administration	18,667	21,706	72	71
Cargo and Gantry Cranes	13,071	13,286	26	26
Cruise and Housekeeping	4,451	4,812	67	67
Maintenance and Engineering	10,749	12,342	96	97
Security	15,970	16,050	108	112
<b>Strategic Area: Economic Development</b>				
Marketing	1,670	1,837	15	14
<b>Total Operating Expenditures</b>	<b>64,578</b>	<b>70,033</b>	<b>384</b>	<b>387</b>

### STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

#### Economic Development And Transportation

Desired Outcome	Highlights	Performance Impact
ED1-1: Increased number of businesses and employment opportunities in higher-paying, targeted industries (priority outcome)	Increase cruise and cargo business efforts at the POM through marketing campaign	Increase international cargo by 20 percent over four years (FY 2005-06 through FY 2008-09)
TP6-1: Seamless movement of people, baggage and cargo between Seaport and Airport (priority outcome)	Complete expansion of cargo gateway from five to ten lanes in the fourth quarter of FY 2005-06 (\$11 million)	Improve the Seaport terminals operations by facilitating easy access and egress to the POM
TP6-1: Seamless movement of people, baggage and cargo between Seaport and Airport (priority outcome)	Investigate the feasibility of a joint agreement between Miami-Dade County and the Florida Department of Transportation to fund, construct, and operate the Port of Miami Tunnel and Access Improvement Project, to be open to traffic FY 2012-13	Improve access to the POM, ensuring its ability to handle projected growth in cruise and cargo operations; improve traffic safety in downtown Miami by removing POM traffic, trucks, and buses

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

TP6-2: Enhanced customer service, convenience, and security at every level of contact with the ports (priority outcome)	Change design and construction of cruise parking garage and cruise surface parking lot to increase parking by 450 spaces (\$1.5 million) in FY 2006-07; explore financing opportunities to build a parking garage that would add 750 parking spaces; and complete roadway improvements along Eastern Port Boulevard, partially funded by a State of Florida grant (\$1.55 million of \$3.91 million total cost)	Ensure facilities meet customer needs and are user friendly by pursuing the implementation of the Seaport Master Development Program
TP6-2: Enhanced customer service, convenience, and security at every level of contact with the ports (priority outcome)	Complete design and installation of perimeter security cameras in FY 2006-07 (\$1 million); complete construction in FY 2005-06 of the Seaport Fire Station (\$2.375 million)	Ensure compliance to security mandates and safety requirements
TP6-3: Meet existing and future demand levels for passengers and cargo at the ports	Complete passenger area improvements and commence operation of Terminals D (\$43.275 million) and E (\$43.203 million) by March 2007	Ensure facilities meet customer needs and are user friendly by pursuing the implementation of the Seaport Master Development Program
TP6-3: Meet existing and future demand levels for passengers and cargo at the ports	Implement plan for vacated properties to ensure timely occupancy	Increase rental property occupancy rates from 95 percent to 99 percent in FY 2006-07
TP6-3: Meet existing and future demand levels for passengers and cargo at the ports	Complete electrification project in 2006-07 for remaining container gantry cranes (\$15.472 million); maintain crane availability at 99.0 percent in FY 2006-07	Increase the Seaport's ability to remain competitive by improving crane operations and enhancing crane availability

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### CAPITAL BUDGET SUMMARY

(Dollars in Thousands)	PRIOR	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FUTURE	TOTAL
<b>Revenue</b>									
Army Corps of Engineers	0	0	1,931	5,793	5,957	11,200	11,200	23,900	59,981
Building Better Communities GOB Program	0	0	0	0	0	0	0	100,000	100,000
FDOT Funds	3,480	6,043	657	0	0	0	0	0	10,180
FDOT-County Incentive Grant Program	0	1,550	0	0	0	0	0	0	1,550
Federal GSA	0	1,000	0	0	0	0	0	0	1,000
Florida Ports Trust Bond Program	4,625	0	1,458	652	0	0	0	0	6,735
Lease Financing - Operations	91	0	0	0	0	0	0	0	91
Other - Non County Sources	7,350	7,200	0	0	0	0	0	0	14,550
Seaport Bonds/Loans	86,961	17,197	26,136	34,137	40,270	30,650	21,800	39,100	296,251
Seaport Revenues	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,000
Tenant Financing	0	0	0	0	7,500	7,500	0	0	15,000
Transportation Security Administration Funds	1,178	1,218	619	0	0	0	0	0	3,015
US Department of Homeland Security	473	3,657	699	0	0	0	0	0	4,829
<b>Total:</b>	<b>106,158</b>	<b>39,865</b>	<b>33,500</b>	<b>42,582</b>	<b>55,727</b>	<b>51,350</b>	<b>35,000</b>	<b>165,000</b>	<b>529,182</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
Cargo Facilities Improvements	14,372	6,961	8,416	8,054	37,552	19,000	4,000	0	98,355
Equipment Acquisition	9,132	0	5,000	9,000	0	0	0	0	23,132
New Passenger Facilities	77,455	14,353	1,748	0	0	0	0	0	93,556
Passenger Facilities Improvements	0	0	6,073	5,678	300	0	0	0	12,051
Port Facility Improvements	2,815	12,832	5,114	4,500	2,000	2,000	2,000	105,000	136,261
Seaport Dredging	743	750	5,250	15,350	15,875	30,350	29,000	60,000	157,318
Security Improvements	1,641	4,969	1,899	0	0	0	0	0	8,509
<b>Total:</b>	<b>106,158</b>	<b>39,865</b>	<b>33,500</b>	<b>42,582</b>	<b>55,727</b>	<b>51,350</b>	<b>35,000</b>	<b>165,000</b>	<b>529,182</b>

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlight	(Dollars in Thousands)				
	Actual	Actual	Budget	Projection	Proposed
	FY 03-04	FY 04-05	FY 05-06	FY 05-06	FY 06-07
Travel Costs	237	151	181	182	215
Outside Maintenance	542	706	1,198	950	1,255
Contract Temporary Employee Costs	9	74	170	73	102
Administrative Reimbursement	1,099	1,356	1,558	1,558	1,800
Transfers and Reimbursements					
• County Attorney's Office - Legal Services	250	250	250	250	0
• Audit and Management Services - Audit Services	100	110	110	110	110
• Communications Department - Promotional Spots Program	85	85	85	85	85
• Consumer Services Department - Taxi Cab Inspections	50	0	50	57	50
• Board of County Commissioners - Office of Commission Auditor	0	32	32	32	32
• Communications Department - Community Periodical Program	0	35	35	35	35

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

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### PROPOSED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 05-06	Proposed Fee FY 06-07	Dollar Impact FY 06-07
• Cruise Passenger Wharfage - Multi day cruises per passenger embarking and debarking	8.00	8.25	666,800
• Dockage per gross registry ton	0.24	0.25	695,675
• Cargo Vessel Wharfage per short ton	2.00	2.05	477,515
• Gantry Crane Rentals per hour	540.00	560.00	423,981
• Property Rentals - Office Space	Various	Various	71,100
• Reefer Fee per day or any portion thereof	39.00	45.00	541,246
• Water-use per ton	1.20	1.25	57,270
• Regulatory Recovery Fee - Cargo per container	0	4.25	2,750,000
• Parking Fees per day - long-term	12.00	15.00	750,000
• Ground transportation fees	Various	Various	150,000
• Terminal Cost Recovery Fee per day	0	\$1,440	900,000
• CVIS charges per truck per day	0	50.00	1,800,000

## **FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan**

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### **ADDITIONAL COMMENTS AND HIGHLIGHTS**

- The Port of Miami-Dade County (POM) received the Dream World Cruise Destinations 2005 Award for Best Turnaround Port Operations and Most Efficient Terminal Operator from Dream World Cruise Destinations Magazine; the publication is renowned for recognizing ports and tourism partners who have delivered their product or service in a commendable way
- The FY 2006-07 Proposed Resource Allocation Plan includes the addition of four Security Supervisor positions in anticipation of finalizing an outside security contract, an Assistant Director of Engineering and Secretary positions to oversee capital projects, and the elimination of a Clerk in Marketing and a Secretary in the Director's office, for a net increase of four positions (\$512,000)
- Capital improvement projects completed in FY 2005-06 include a new maintenance facility (\$5.2 million), two passenger loading bridges (\$6.2 million), acquisition and erection of container cranes 11 and 12 (\$11 million), electricification of the container wharf (\$13.9 million), and various cargo yard improvements (\$8.1 million)
- Security at POM continues to be a high priority as the department responds to the many federal, state, and local mandates; projects within the Seaport's Capital Improvement Plan (CIP) for FY 2006-07, initiated to improve the physical and technological security infrastructure, include the communications and command control center (\$4.187 million), security access gates (\$130,000), and waterside surveillance system (\$652,000); it is expected that \$3.5 million in savings will be achieved by implementing a revised security plan with Miami-Dade Police Department
- The Seaport received a \$22.5 million settlement from dredging litigations with Safeco/Dutra; \$21.25 million, received in February 2006, was used for operating and capital shortfalls in FY 2005-06; the remaining \$1.25 million will be received over the next two years
- The FY 2006-07 Proposed Resource Allocation Plan incorporates a new Regulatory Recovery Fee to offset operational and infrastructure program costs for cargo at \$4.25 per container (\$2.75 million), for terminals at \$1,440 per terminal day (\$900,000), and for trucks using Commercial Vehicle Inspection Stations (CVIS) at \$50 per truck (\$1.2 million); all of which are anticipated to generate \$4.85 million annually
- The Seaport's budget for FY 2006-07 includes several increases to tariffs; dockage (\$0.25 per ton from \$0.24 per ton), crane rental (\$560 per hour from \$540 per hour), cruise passenger wharfage (\$8.25 per passenger from \$8.00 per passenger), cargo vessel wharfage (\$2.05 per ton from \$2.00 per ton), parking fees (\$15.00 per day from \$12.00 per day), ground transportation fees at various rates will increase by 25 percent, water in 250 gallons units (\$1.25 per ton from \$1.20 per ton), reefer fee for electrical plug ins (\$45.00 per day from \$39.00 per day) and an increase of various property rental rates by \$1.00
- The department will eliminate an Engineer II long-term vacant position in FY 2006-07

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### Transit



#### **SUMMARY**

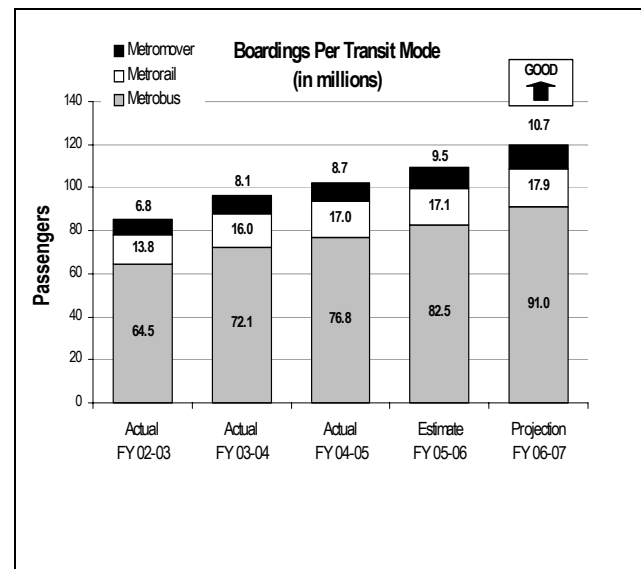
Miami-Dade Transit (MDT), the 12th largest public transit system in the country based on passenger trips and the largest transit agency in Florida, is responsible for planning, marketing, and providing public transportation services in Miami-Dade County. MDT is also responsible for implementing all of the County's transit-related projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides 38 million miles of Metrobus revenue service along 106 routes with a fleet of 843 full-sized buses and 187 minibuses, four contracted routes, a 22.6-mile elevated Metrorail system, and a 4.4-mile elevated people mover system. MDT also provides Medicaid transportation and Special Transportation Services (STS) to eligible participants. MDT works closely with the Federal Transit Administration (FTA), Florida Department of Transportation (FDOT), the Metropolitan Planning Organization of the Miami Urbanized Area (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works Department, citizens' advocacy groups, and other transportation stakeholders.

#### **COMMUNITY BUDGET DOLLARS AT WORK**

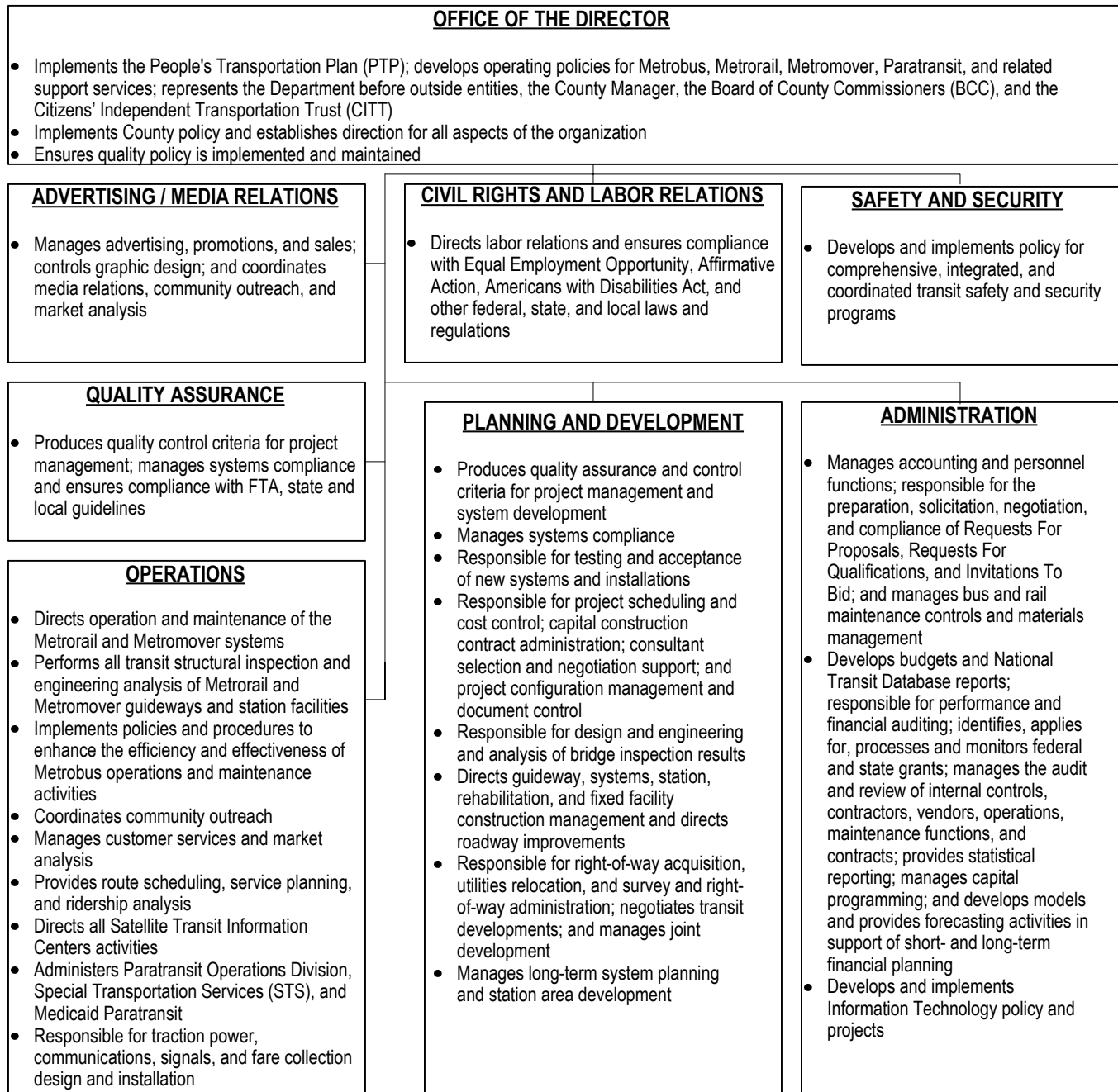
	Actual FY 04-05	Projection FY 05-06	Estimate FY 06-07
• Number of annual Bus service miles (in millions)*	34.2	38.0	38.0
• Number of Bus average daily boardings (in thousands)	239	255	268
• Number of Metromover average daily boardings (in thousands)	29	30	30
• Number of Rail average daily boardings (in thousands)	58	61	66
• Percent Bus on-time performance	76%	78%	80%
• Percent Rail on-time performance	95%	95%	98%

\* Note: Bus service miles represent miles operated by transit vehicles available for passenger service.



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### TABLE OF ORGANIZATION



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### FINANCIAL SUMMARY

(Dollars in Thousands)	Actual FY 04-05	Budget FY 05-06	Proposed FY 06-07
<b>Revenue Summary</b>			
Federal Grants	0	0	2,250
General Fund Countywide	128,047	132,425	138,814
Other Revenues	8,422	5,440	9,372
State Grants	13,593	16,432	18,472
State Operating Assistance	18,254	16,664	16,525
Transfer from PTP Sales Surtax	102,983	100,742	148,104
Transit Fares and Fees	79,729	99,871	91,893
Total Revenues	351,028	371,574	425,430
<b>Operating Expenditures Summary</b>			
Salary	195,516	204,089	208,728
Fringe Benefits	56,582	61,174	64,418
Other Operating	80,424	84,846	118,911
Capital	0	0	0
Total Operating Expenditures	332,522	350,109	392,057
<b>Non-Operating Expenditures Summary</b>			
Debt Service	18,506	21,465	33,373
Total Non-Operating Expenditures	18,506	21,465	33,373

(Dollars in Thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 05-06	Proposed FY 06-07	Budget FY 05-06	Proposed FY 06-07
<b>Strategic Area: Transportation</b>				
Administration	921	1,138	9	9
Customer Services	6,326	4,082	97	57
Engineering	11,613	12,799	192	184
Metrobus	143,257	153,877	2,580	2,456
Metromover	8,393	8,466	100	101
Metrorail	41,239	44,581	503	491
Operating Grants	13,087	18,613	0	0
Operational Support	88,304	98,956	529	530
Paratransit	30,178	38,878	49	48
PTP Loan Repayment	1,848	3,797	0	0
South Florida Regional Transportation Authority	4,943	6,870	0	0
Total Operating Expenditures	350,109	392,057	4,059	3,876

### STRATEGIC PLANNING PRIORITIES AND BUDGET HIGHLIGHTS

#### Transportation

Desired Outcome	Highlights	Performance Impact
TP1-1: Minimum wait time for transit passengers (priority outcome)	Ensure the reliability of the transit system by adhering to the Metrorail and Metrobus route and time schedules	Achieve on-time performance for Metrorail and Metrobus at 98 percent and 80 percent, respectively, in FY 2006-07
TP1-2 Convenient, clean transit passenger facilities and vehicles (priority outcome)	Commence the first phase (original downtown outer and inner loops) of replacing 12 Metromover cars in service since 1986 with the first 3 vehicle deliveries scheduled for June 2008 (\$33 million); commence overhaul of the existing 136 Metrorail car fleet over a five-year period (\$318.6 million)	Improve the appearance, guarantee fewer failures, and require less maintenance of Metromover and Metrorail vehicles
TP1-3: Improved accessibility to transit facilities and bus stops (priority outcome)	Protect MDT patrons by installing solar powered bus stop shelters throughout the Unincorporated Municipal Service Area (UMSA) and within new municipalities	Install 300 new bus stop shelters in FY 2006-07 for a total of 1,500 new shelters installed since FY 2003-04



## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

TP1-3: Improved accessibility to transit facilities and bus stops (priority outcome)	Accomplish the following in FY 2006-07: extend the existing ground level parking lot beneath the Metrorail guideway at the Dadeland South Station, adding 100 parking spaces (\$600,000); reconstruct the Park and Ride at SW 200 Street/Busway, providing 350 spaces (\$2.2 million) and at SW 296 Street/Busway, providing 141 spaces (\$496,000); acquire land at SW 344 Street/Busway for a future 260 space Park and Ride (\$2.7 million); and begin design for two new Park and Ride facilities at Miami Gardens Drive and NW 73 Avenue (\$1.8 million) and at Kendall Drive and SW 127 Avenue (\$1.5 million)	Ensure safe and convenient accessibility to Metrorail stations and Metrobus stops
TP1-4: Safe and reliable transit facilities and transit vehicles (priority outcome)	Continue to provide preventative maintenance to ensure the reliability of the bus fleet	Maintain the number of service miles between breakdowns at 2,900 in FY 2006-07 and maintain the standard downtime of vehicles in the need for parts at 2 percent in FY 2006-07
TP1-4: Safe and reliable transit facilities and transit vehicles (priority outcome)	Ensure the availability of transit fleet vehicles to meet peak hour service demands	Maintain the number of buses available to provide peak hour services at 100 percent in FY 2006-07
TP5-1: Dramatic improvement in the level of bus service (priority outcome)	Opened the first segment of Phase II of the South Dade Busway in April 2005 from SW 200 Street to SW 264 Street (5 miles); construction on the second segment from SW 264 Street to SW 344 Street (6.5 miles) began in October 2005 and will be completed by August 2007	Expand transit services to more residents in the South Dade area by extending the South Dade Busway (\$106.652 million)
TP5-2: Expanded rapid transit service along all major corridors (priority outcome)	Continue final design to be completed December 2006, right-of-way acquisition, utility relocation engineering and commence construction of the 2.6 mile Miami-Intermodal Center (MIC)-Earlington Heights Connector, expected to be completed in FY 2009-10 (\$340 million); continue preliminary engineering and planning efforts to achieve the current draft schedule completion date of January 2013 on the 9.5 mile North Corridor (\$914.7 million) and January 2014 on the 10.1 mile East-West Corridor (\$1.38 billion)	Continue the planning and development of rapid transit corridors to expand the current 22.6 mile rail system as approved in the People's Transportation Plan (PTP)

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

TP5-3: Effective management and oversight of dedicated transit funds (priority outcome)	Schedule Metrobus route structure based on fare and ridership performance; implement service standards guided by a targeted set of productivity measures to ensure that the most cost effective and efficient Metrobus and Metrorail service is provided within the resources available to fund the system; continue implementation of Universal Fare Collection Equipment project funded with a combination of PTP and federal Section 5309 funding (\$80 million)	Maintain Metrobus service at approximately 38 million miles; routes will be adjusted and service miles reallocated as necessary to meet service standards that improve ridership, strengthen fare recovery with technology, and provide for cost effective service
TP2-2: Improved customer access to transit trip planning information	Integrate the customer call center function of MDT into the County's 311 Answer Center	Reduce significantly the number of dropped customer calls and improve the customer call answer rate in FY 2006-07
TP2-3: Clear and informative transit and transportation signage	Replace 5,000 bus stop signs throughout Miami-Dade County in FY 2005-06 and complete the installation of an additional 4,000 bus stop signs in FY 2006-07	Provide up-to-date information on all routes serving a particular bus stop including points of interest and bus frequencies through the newly designed bus stop signs in English, Spanish and Creole

### CAPITAL BUDGET SUMMARY

(Dollars in Thousands)	PRIOR	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FUTURE	TOTAL
<b>Revenue</b>									
Capital Impr. Local Option Gas Tax	17,065	16,455	17,055	17,804	17,731	17,633	17,909	341	121,993
Charter County Transit System Surtax	1,711	783	897	530	530	606	330	16,180	21,567
FDOT Funds	65,240	45,924	69,147	103,914	115,650	134,721	110,229	86,248	731,073
FDOT-County Incentive Grant Program	3,407	0	0	0	0	0	0	0	3,407
Federal Highway Administration	600	1,858	2,458	3,862	0	0	0	0	8,778
FTA Section 5307/5309 Formula Grant	55,215	56,838	59,256	61,029	64,894	67,484	68,403	1,000	434,119
FTA Section 5309 Discretionary Grant	107,797	22,791	92,187	192,616	222,951	294,770	245,642	202,423	1,381,177
Lease Financing - County Bonds/Debt	0	23,997	22,087	11,165	0	36,099	24,946	0	118,294
People's Transportation Plan Bond Program	333,675	0	455,146	0	344,612	0	137,919	25,906	1,297,258
Sunshine State Financing	20,182	0	0	0	0	0	0	0	20,182
Third Party Financing	0	0	1,825	0	0	0	0	0	1,825
<b>Total:</b>	<b>604,892</b>	<b>168,646</b>	<b>720,058</b>	<b>390,920</b>	<b>766,368</b>	<b>551,313</b>	<b>605,378</b>	<b>332,098</b>	<b>4,139,673</b>
<b>Expenditures</b>									
<b>Strategic Area: Transportation</b>									
ADA Accessibility Improvements	100	670	1,410	870	250	250	300	0	3,850
Bus System Projects	3,090	41,174	50,091	20,097	6,240	43,391	30,346	0	194,429
Departmental Information Technology Projects	280	200	400	400	450	450	550	0	2,730
Equipment Acquisition	1,701	3,222	51,175	29,056	1,708	1,763	1,870	0	90,495
Facility Improvements	9,004	5,325	4,937	3,886	4,206	1,639	1,808	6,763	37,568
Mass Transit Projects	163,750	86,081	74,586	77,339	78,031	80,138	81,892	1,000	642,817
Metromover Projects	13,702	10,347	11,839	2,470	1,690	0	0	0	40,048
Metrorail Projects	90,193	163,993	285,762	558,176	555,505	583,554	463,593	333,903	3,034,679
New Passenger Facilities	614	13,580	18,205	11,929	2,131	4,200	7,716	12,744	71,119
Passenger Facilities Improvements	0	3,208	4,958	8,022	0	0	0	0	16,188
Security Improvements	1,175	850	1,235	1,500	790	100	100	0	5,750
<b>Total:</b>	<b>283,609</b>	<b>328,650</b>	<b>504,598</b>	<b>713,745</b>	<b>651,001</b>	<b>715,485</b>	<b>588,175</b>	<b>354,410</b>	<b>4,139,673</b>

## FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlight	(Dollars in Thousands)				
	Actual FY 03-04	Actual FY 04-05	Budget FY 05-06	Projection FY 05-06	Proposed FY 06-07
Security Services	13,593	12,129	16,217	16,217	17,123
Metrorail Excess Liability Insurance Premium	1,101	1,026	1,000	1,000	1,076
South Florida Regional Transportation Authority	4,870	4,876	4,943	4,943	6,870
Diesel Fuel	11,029	17,150	16,191	20,800	24,177
Contract Special Transportation Services	30,764	29,453	33,690	33,690	42,800
Electricity Charges	6,103	7,699	7,988	7,988	10,384
Travel Costs	104	79	90	90	120
Transfers and Reimbursements					
• Communications Department - Promotional Spots Program	85	85	85	85	85
• Communications Department - Community Periodical Program	0	65	65	65	65
• Procurement Management Department - Additional Purchasing Support	181	187	355	334	367
• Employee Relations Department - Testing and Validation Services	176	203	176	176	176
• Public Works Department - Litter Pick-up and Mowing Along the Metrorail Corridor, at Metromover Stations, and Along the Busway	908	921	1,022	1022	1082

### ADDITIONAL COMMENTS AND HIGHLIGHTS

- As a result of a projected \$12.486 million revenue-expenditure gap in the current fiscal year due to underperforming proprietary revenues and unbudgeted fuel, electric, and personnel costs including overtime, MDT will not implement the remaining 1.7 of 3.6 million service miles programmed; Metrobus service will be adjusted at approximately 38 million miles in order to focus on building efficiencies in the current service and until the new farebox equipment with passenger counters has been installed in order to analyze and apply service standards; action items identified to balance expenditures to available revenues require \$13.239 million of adjustments because \$753,000 of the savings reduces surtax support by the same amount; adjustments include freezing or eliminating vacant positions (\$1.5 million), adjusting paratransit contract costs (\$401,000), reducing overtime (\$3.7 million), adjusting service contracts (\$1.143 million), achieving additional fuel and standby bus capacity savings (\$1.192 million), operating line item cuts (\$393,000), additional capitalization, new grant support (\$3.61 million) and additional surtax support for the new service share of unbudgeted fuel costs (\$1.3 million), offset by the surtax share of expenditure savings (\$753,000) for a net surtax impact of \$547,000
- In FY 2006-07, the Countywide General Fund Maintenance of Effort (MOE) is proposed at \$131.944 million, a 3.5 percent increase above the FY 2005-06 MOE of \$127.482 million as adopted in the People's Transportation Plan (PTP) amendment in FY 2004-05

## **FY 2006 - 07 Proposed Resource Allocation and Multi-Year Capital Plan**

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- The FY 2006-07 Proposed Resource Allocation Plan includes County support of \$4.2 million for the South Florida Regional Transportation Authority (SFRTA) for operating needs based on the May 2006 state legislative amendment to Section 343.58 (3) Florida Statutes, an increase of \$1.927 million from the current fiscal year support of \$2.273 million; support for SFRTA capital needs for FY 2006-07 will meet the statutory requirement of \$2.67 million (Section 343.58 (1) Florida Statutes)
- In FY 2006-07, the Countywide General Fund support to MDT includes \$3.797 million to meet the revised reinvestment schedule provided to the Board of County Commissioners in December 2005 for the use of surtax funds through FY 2008-09 to supplement the cost of operating the system
- In FY 2006-07, surtax for MDT operations is programmed at \$114.731 million and includes \$63.9 million for new bus services, \$14.632 million for new rail services, \$9.231 million for Golden Passport support, \$700,000 to offset lost Metromover faregate revenue, \$10.189 million for Special Transportation Services (STS) support, \$960,000 for personnel services support, \$138,000 for procurement support, \$1.407 million for technology support, \$2.2 million for facility rent, and surtax support for existing services in the system of \$11.374 million; the surtax also funds \$9.194 million of existing debt service for buses and equipment in the system as well as \$24.179 million of new debt service for MDT projects including construction of rail corridors, miscellaneous MDT capital projects amended into the PTP, and Public Works Department capital projects funded with surtax-backed bond proceeds
- Transit proprietary revenues are forecast at \$91.893 million based on a lower ridership forecast as compared to the December 2005 pro forma, which results from holding revenue miles of service constant at 38 million in FY 2006-07; fares and fees include \$56.009 million from bus fareboxes, \$7.861 million from rail faregates, \$16.04 million from Metropass sales, \$1.445 million from daily rail parking and monthly rail parking permits, \$4.068 million from STS revenues, \$5.804 million in token sales, and \$666,000 is programmed from SFRTA for bus feeder service
- In FY 2006-07, non-operating revenues of \$9.372 million include \$4.8 million from all forms of advertising, \$1.472 million from joint development leases, \$1 million from permits and leases, \$900,000 from South Florida Workforce for training support, and \$1.2 million of miscellaneous revenue, for example, from the sale of surplus equipment
- As a result of the County's MOE, state operating support for MDT is assumed at \$16.525 million in FY 2006-07, which is consistent with the Florida Department of Transportation (FDOT) Five Year Work Plan; other state support includes Medicaid funding (\$8.723 million), Transportation Disadvantaged funding (\$7.549 million), and Urban Corridor funding (\$2.2 million); new federal grants include Job Access and Reverse Commute (\$1.35 million) and New Freedom (\$900,000); MDT will utilize \$41.64 million of federal Section 5307 Formula grant funds, \$13.05 million of federal Section 5309 Fixed Guideway Modernization grant funds, and \$15.61 million of Capital Improvement Local Option Gas Tax to support the capitalization of major preventive maintenance expenses in the operating budget
- The FY 2006-07 Proposed Resource Allocation Plan totals \$392.057 million consisting of expenditures in the operating fund (\$373.444 million) and non-capital grant fund operating expenditures (\$18.613 million); the plan funds the current levels of service in Metrobus (approximately 38 million miles), Metrorail and Metromover, continues funding the Golden Passport and Patriot Passport Programs through the PTP as well as Paratransit services including STS and Medicaid; the plan balances programmed expenditures to available revenues by reducing costs including eliminating 158 vacant positions (\$9.302 million), achieving efficiencies in overtime use (\$2.07 million), continuing efficiencies in service contract use (\$1.212 million), STS (\$400,000), and fuel and capacity savings (\$404,000), trimming at least 90,000 inefficient service miles (\$496,000), and relying on additional surtax fuel support (\$1.46 million), which is offset by the surtax share of expenditure savings (\$1.663 million) for a net reduction of surtax support of \$203,000
- The FY 2006-07 Proposed Resource Allocation Plan programs \$248,000 to fund function-specific audits to be performed by the Audit and Management Services Department at MDT and includes 10 positions for operations support at the Medley Garage to offset overtime use (\$252,000)